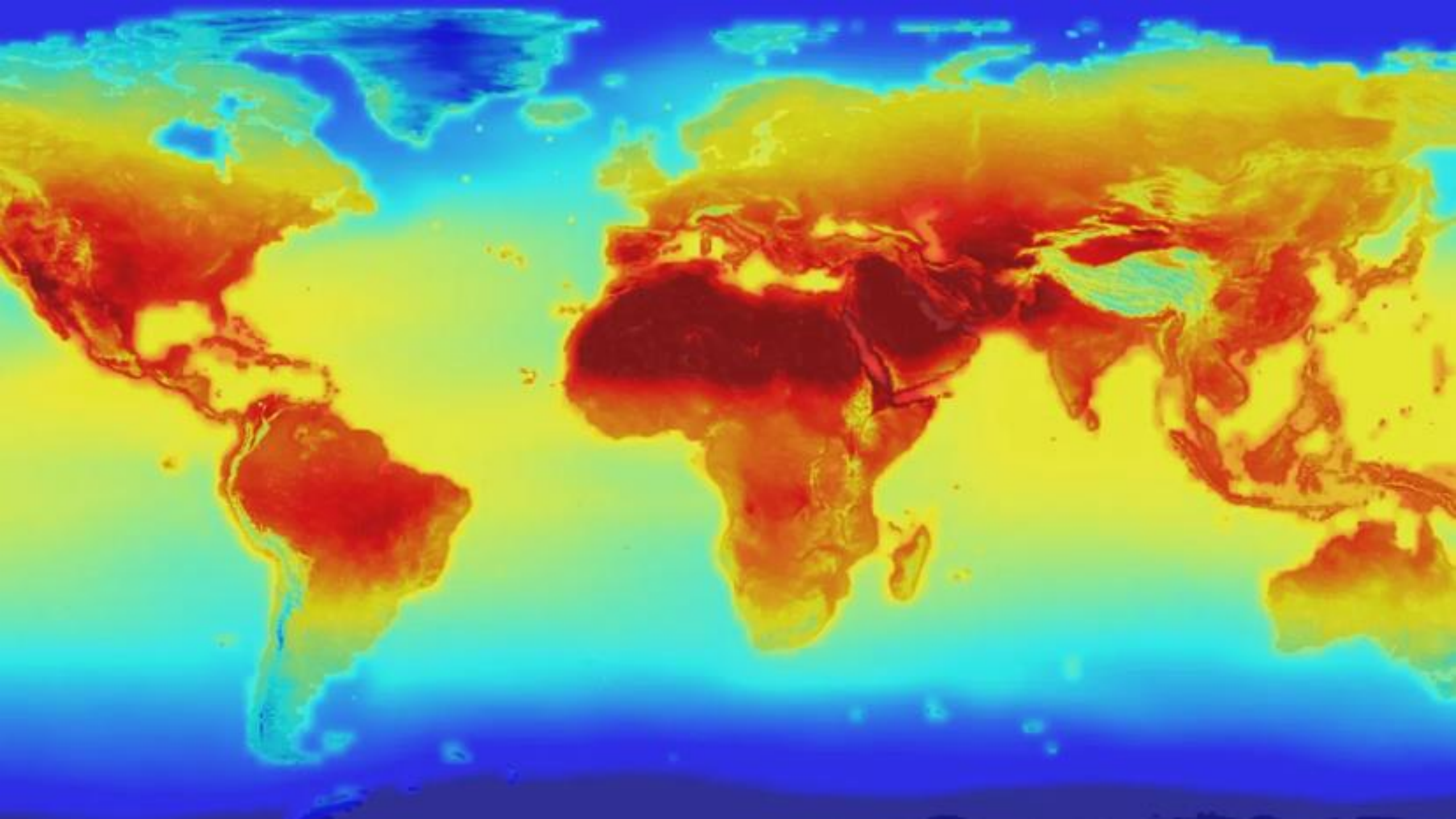




**NET  
ZERO**





V O L V O

# THE BIG PICTURE

The linear economy is not working





V O L V O

1.5°C

2 MILLION

2040



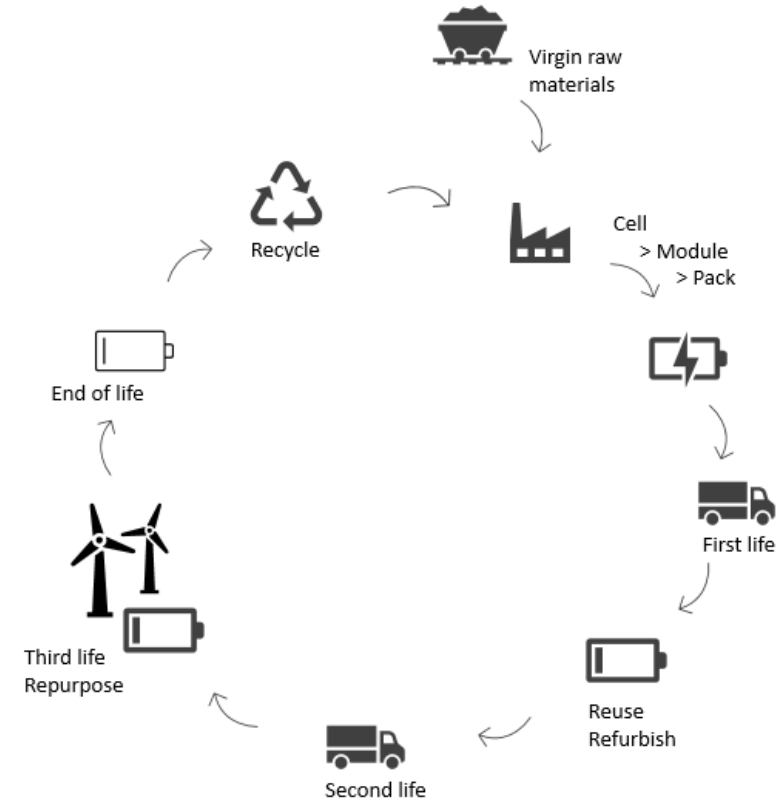
V O L V O



REGENERATE



**Volvo Group Trucks Operations  
Director Environment**



**Doctoral student at Chalmers University of  
Technology, Department of Technology  
Management & Economics**